

ENGLISH VERSION FOR REFERENCE ONLY. PORTUGUESE VERSION REGISTERED WITH THE AUTHORITIES SHALL PREVAIL.

INTEGRATED MANDATORY TENDER OFFER FOR THE ACQUISITION OF
ORDINARY AND PREFERRED SHARES ISSUED BY
BANCO INDUSTRIAL E COMERCIAL S.A.

AUTHORIZATION FORM

We refer to the Notice of Integrated Mandatory Tender Offer for the Acquisition of Ordinary and Preferred Shares Issued By Banco Industrial e Comercial S.A. (“Notice”), dated August 27, 2015, in the name and on behalf of CCB Brazil Financial Holding - Investimentos e Participações Ltda.

All capitalized terms used and not otherwise defined herein shall have the same meanings ascribed to them in the Notice and its respective exhibits.

The (**legal / natural person**) was accredited by the (**broker**) (“Broker”) so as to apply for eligibility to participate in the Auction, and such Broker is authorized to operate in the BOVESPA Segment of the BM&FBOVESPA. – Bolsa de Valores Mercadorias e Futuros (“BM&FBOVESPA”). According to item 4.2.4 of the Notice, such (**legal / natural person**) hereby authorizes (i) its Broker to remit its information related to the Offering to the registration agent engaged within the scope of the Offering (“Record Agent”); and (ii) the Record Agent to transmit such information to the Offeror and the Depositary Agent, and any of their respective affiliates.

1. Shareholder

Full name / Corporate Name:

Address:

Nº

Complement:

Borough:

CEP:

City:

State:

CPF/CNPJ:

Nationality /
Jurisdiction of
Incorporation:

Telephone:

Marital Status (if
applicable):

Profession/Activity:

E-mail:

Identity Card:

Issuing Authority:

Place

Date:

Shareholder

ID (if applicable):

CPF/CNPJ:

This Authorization Form must be fully filled in and signed, and the signatures of the shareholder or its authorized attorney must be certified by a notary public. After being duly filled in, the Statement of Agreement Form shall be delivered until 6 p.m. (Brasilia time) on the business day preceding the Auction Date to the Broker representing the Shareholder in the Auction, which, in its turn, shall deliver such form to the Director of Transactions of the BM&FBOVESPA until 1 p.m. on the Auction Date.